

State COVID-19 Vaccination Plans

Last Updated – October 29, 2020

State	State Plan	Who is in Charge	Priority Sites of Immunization
Alabama	If approved Alabama's COVID-19 vaccination plan will be released to the public at a later date.	Not publicly released.	Not publicly released.
Alaska	http://dhss.alaska.gov/dph/Epi/i d/SiteAssets/Pages/HumanCoV/A laskaCOVID- 19VaccinationDraftPlan.pdf	Within the State of Alaska, the responsibility for COVID-19 vaccination planning falls primarily to DHSS as the lead entity. The Division of Public Health within DHSS is further tasked with standing up a task force and creating an organizational structure to direct these efforts. The Alaska COVID- 19 Vaccination Program Task Force was assembled to plan and coordinate our jurisdiction's COVID-19 vaccination effort. The Alaska COVID-19 Vaccination Program Task Force is jointly led by a State of Alaska Nurse Consultant and an ANTHC Nurse Immunization Coordinator and two deputy co-leads.	The provider types and settings that will administer the first available COVID-19 vaccine doses to the critical population groups will be determined based on the ACIP recommendations.
Arizona	https://www.azdhs.gov/docume nts/preparedness/epidemiology- disease-control/infectious- disease-epidemiology/novel- coronavirus/draft-covid19- vaccine-plan.pdf	ADHS partners closely with 15 county health departments and 21 federally recognized tribes, which are responsible for administering local immunization programs in their respective jurisdictions. ADHS has	Decisions regarding provider types and settings will be made once the priority groups are defined by ACIP and further prioritized by Vaccine and Antiviral Prioritization Advisory Committee and ADHS leadership.



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		developed an organizational structure based on the Public Health Incident Management System (PHIMS). The purpose of the PHIMS structure is to establish reporting relationships for public health emergency management and address staffing needs for the Department's Health Emergency	Additionally, the extreme shipping and storage requirements for the first anticipated vaccine (Scenario A) will drive decision making when determining provider types and settings.
Arkansas	https://www.scribd.com/docume nt/480388110/Arkansas-Interim- Draft-COVID-19-Vaccination-Plan	Operations Center (HEOC). The ADH is a unified or centralized health department. the ADH has formed an agency internal working group called the Pandemic Vaccination Planning Group (PVPG) as well as a formal group of internal and external stakeholders specific to the pandemic called the COVID-19 Prevention Workgroup. Each group meets weekly to discuss the latest issues related to vaccine planning and rollout	The ADH will be responsible for the allocation of COVID-19 vaccines to approved providers. The ADH will establish an internal workgroup to review provider profiles and match to Arkansas Vaccine Medical Advisory Committee recommendations, subject to review and approval by the Secretary of Health.
California	https://www.cdph.ca.gov/Progra ms/CID/DCDC/CDPH%20Docume nt%20Library/COVID-19/COVID- 19-Vaccination-Plan-California- Interim-Draft_V1.0.pdf	needs. Each of California's 58 counties and 3 cities have Public Health Departments. California Department of Public Health is leading much of the state's COVID-19 responses activities. California established the California Governor's COVID-19	During Phase 1, settings may include public health, occupational health settings, temporary/off site vaccination clinics, mobile clinics reaching critical populations, and closed POD clinics, commercial pharmacies partners reaching



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		Vaccine Task Force and also a multi-agency COVID-19 Vaccine Task Force Working Group. This team is responsible for planning and coordinating COVID-19 response activities, with CHHS input. An organizational chart is included in the plan.	people at higher risk of severe COVID-19 illness such as long- term care facilities, and hospital clinics. During Phase 2 and beyond, settings may include: Commercial and private sector partners (pharmacies, doctors' offices, clinics); Public health sites (mobile clinics, Federally Qualified Health Centers, RHCs, public health clinics, temporary/off-site clinics); Traditional and non-traditional immunization partners, such as: Large settings such as hospitals open PODs, Colleges and universities, Occupational health settings, Correctional facilities
Colorado	https://drive.google.com/file/d/1 bxacXFm3ZsdXVG9RQavew1ck5 W7D52bt/view	A multiagency Colorado Joint COVID Vaccine Planning Team was created. The Colorado Joint COVID-19 Vaccination Planning Team includes representation from more than 20 agencies across the state, and is divided into 5 Lines of Effort (Immunization and Distribution/Data Management; Critical Populations, Consequence Management, Health Equity, Public Information and Messaging) with oversight from a Steering Committee.	For Phase 1: Vaccination providers/settings may include: large hospitals and health systems, occupational health settings for large employers, critical access hospitals, rural health centers, community health centers, and LPHAs. For Phase 2 and 3, vaccination providers/settings may include: doctors' offices and other outpatient healthcare facilities, pharmacies, LPHAs, occupational health settings, organizations serving those at higher risk for



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State Connecticut	State Plan https://bloximages.newyork1.vip. townnews.com/wfsb.com/conte nt/tncms/assets/v3/editorial/f/3 5/f35204f4-0fdd-11eb-be6c- 77f67546d59f/5f89e776dec45.pd f.pdf	Who is in Charge The Connecticut DPH is the lead agency in the COVID-19 response for the state of Connecticut. To plan for and manage the mass vaccination initiative, the DPH OPHPR has established a working group consisting of representatives of the DPH Commissioner's Office, Legal, Epidemiology, Public Information, Preparedness, Hospital Preparedness, Healthcare Acquired Infections, Healthcare Facility Licensing, and Emergency Medical Services (EMS). The State Emergency Operations Center (SEOC) may be	Priority Sites of Immunization severe illness from COVID-19, congregate settings (including correctional facilities), homeless shelters, colleges/universities, senior centers, FQHCs, RHCs and school-based health centers. Providers that will likely play a role in Phase 1 are being prioritized for enrollment in the CoVP include hospitals, local health departments and districts, pharmacies and clinics that can achieve high throughput. To further expand vaccination capacity for adults who will be vaccinated in both Phases 1 and 2, additional Connecticut providers are also being targeted for recruitment, including: hospitals, pharmacies, private medical practices (urgent care, family medicine, other specialties), LTCF, occupational
		opened to engage and coordinate with other state agencies.	health clinics, LHDDs, VNAs, corrections, military clinics, FQHCs, school based health centers, tribal nations, dialysis centers, colleges/universities, homeless shelters, group homes, hospice.
Delaware	Not publicly released.	Not publicly released.	Not publicly released.



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Florida	http://ww11.doh.state.fl.us/com	A modified Incident Command	Targeted outreach to hospitals
	m/_partners/covid19_report_arc	Structure has been established	has begun. Other providers will
	hive/vaccination-	for the Department's COVID-19	also be permitted to complete
	plan/vaccination_plan_latest.pdf	vaccination initiative that	their COVID-19 enrollment;
		includes representatives and	however, initial emphasis will be
		subject matter experts from the	placed on hospitals. Long-term
		immunizations program, public	care facilities, pharmacies and
		health preparedness,	EMS providers will also be
		epidemiology, public health	prioritized as they are also target
		nursing, emergency medical	groups in Phase 1. Once
		services (EMS), emergency	additional federal guidance is
		management, hospital and long-	received, further prioritization
		term care associations, public	decisions will be made. For Phase
		information officers and legal	2, some vaccine administration
		counsel. The Department is a	methods from Phase 1 will be
		fully integrated health	continued and new
		department with a centralized	administration sites will be added
		public health system. The	to include: state managed
		Department has taken several	vaccination sites, established
		steps to ensure coordination	vaccines for children and/or
		between these various	vaccines for adult providers,
		authorities.	hospital open PODs such as
			urgent care centers, public mass vaccination clinics.
Georgia	https://dph.georgia.gov/docume	DPH has established a COVID-19	DPH defined Tier 1 criteria.
	nt/document/covid-19-	Vaccine Core Planning and	Vaccine administration will occur
	vaccination-plan-	Coordination Team. This team	through closed POD sites,
	georgia/download	will be responsible for the annual	including, but not limited to,
		review of state plans, updating	public health clinics, hospitals,
		plans during an active response,	long term care facilities (LTCs),
		and distributing updated plans to	emergency medical services
		partners and stakeholders. Public	(EMS), etc. Phase 2 providers
		Health Districts have developed	may include healthcare settings



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		plans to utilize Points of	(physician offices, clinics, etc.),
		Distribution for Medical	retail pharmacies, public health
		Countermeasures and	community clinics, mobile clinics,
		Administration and Medical	FQHCs, and other community
		Material Management and	settings.
		Distribution. Public Health	
		districts are to utilize Points of	
		Distribution (PODs) as Mass	
		Vaccination Clinics (MVCs) for the	
		SARS-CoV2 (COVID-19) mass	
		vaccination campaigns.	
Hawaii	Hawaii officials submitted the	Not publicly released.	Not publicly released.
	COVID-19 vaccination plan to the		
	Centers for Disease Control and		
	Prevention, but refused to		
	publicly share the document.		
Idaho	https://coronavirus.idaho.gov/w	The two organizations	Phase 1 – Public Health Districts;
	<u>p-</u>	leading the vaccination planning	Hospitals/Critical Care;
	content/uploads/2020/10/Idaho	and implementation are the	FQHC/CHC; Pharmacies; Tribal
	COVID-19-Interim-Vaccination-	Idaho Department of Health and	Health; Occupational Health;
	Plan-V2-10-19-2020.pdf	Welfare (DHW) and the Idaho	Large Healthcare Systems
		Office of Emergency (IOEM). The	
		public health governance	Phase 2 – Pharmacies;
		structure in Idaho is both	Correctional Facilities; Urgent
		centralized and decentralized.	Care Clinics; Internal Medicine;
		Much of the legal authority in	Family Medicine
		public health matters is held at	
		the state level in DHW. There are,	Phase 3 – Pediatric Providers;
		however, several authorities and	Interested Vaccinators
		responsibilities that are	
		delegated to local public health	
		districts.	



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Illinois	http://www.dph.illinois.gov/sites /default/files/COVID19/10.16.20 %20Mass%20Vaccination%20Pla nning.pdf	The Guide is a product of the COVID-19 Mass Vaccination Planning Work Group. The COVID19 Mass Vaccination Planning Work Group is composed of representatives of the various state stakeholder agencies with roles in public health emergency responses and those that serve organizations and individuals in the priority groups targeted for COVID-19 vaccine administration. See page 25 for a list of state and local agencies and organizations involved on the COVID-19 Mass Vaccination Planning Work Group.	Public health departments should coordinate with their health care coalition, emergency management, and other response partners to develop a list of entities serving the priority groups, determine their capabilities to serve as sites for vaccine administration, i.e. closed PODs, or develop plans for the local health department to service these groups at a general POD designed for these groups.
Indiana	https://www.coronavirus.in.gov/f iles/Indiana%20COVID- 19%20Vaccination%20Plan_%20I nterim%20Draft.pdf	To implement an effective, equitable, and representative COVID-19 vaccine strategy, IDOH has leveraged existing partnerships within the agency, state and local governments, healthcare, minority groups, private industry, and higher education. These partners are represented within the internal and external implementation committees. The State of Indiana, in conjunction with multiple agencies, has created Homeland Security and Public Health	Indiana has a robust pool of vaccinators including primary care physicians, pharmacists, and local health departments. Currently, 743 providers are enrolled in the Indiana Vaccines for Children (VFC) Program who are actively vaccinating and recording vaccination administration data in CHIRP. This includes private providers, local health, pharmacies, and healthcare/hospital locations. The IDOH will work with providers who have a history of



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lowa	https://idph.iowa.gov/Portals/1/ userfiles/61/covid19/vaccine/V1 2%20Iowa%20COVID- 19%20Vaccination%20Strategy% 20Draft%20with%20Appendices %2010_16_20.pdf	Preparedness Districts. The district organization and planning concept is comprised of multiple jurisdictions, disciplines, and agencies. The Iowa Department of Public Health (IDPH) is the lead state department in developing the strategy for COVID-19 vaccination distribution. IDPH is composed of the Director's Office plus five divisions, four boards, and the Office of the State Medical Examiner. IDPH has convened an internal COVID-19 Vaccine Planning team.	vaccinating a large percentage of vulnerable populations to ensure that these providers to continue to provide services and build upon existing relationships. For Phase 1, local public health agencies will be responsible for the allocation of COVID-19 vaccine to local healthcare providers and other organizations such as pharmacies. Local public health agencies are preparing for the following types of vaccination clinics in Phase 2: Appointment clinics; Direct collaboration with pharmacies; Community clinics; Corrections (jails, prisons or other transitional correctional facilities); Drive through settings as used annually for influenza vaccine; Home visits; Mass clinics; Private/Closed clinics by employers
Kansas	https://www.coronavirus.kdheks. gov/DocumentCenter/View/1533 /DRAFT-COVID-19-Vaccination- Plan-for-Kansas-Version11- 10162020	The Kansas Department of Health and Environment (KDHE) has an internal COVID-19 Vaccine Planning Committee that consists of multiple stakeholders from within and outside the Agency. In Kansas, the public health system is decentralized and KDHE serves all 105 counties of the state. The	During Phase 1, COVID-19 vaccine provider recruitment and enrollment efforts will be targeted at hospitals and local health departments across the state, including those that are in rural areas. Enrollment of hospitals and local health departments will be prioritized



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		local health departments report to their local Board of Health, which is typically the local Board of County Commissions. There must be collaboration, cooperation, and coordination of both KDHE and the local health departments in the development and implementation of the COVID-19 Vaccine Plan for Kansas. As such, local health departments are represented on the internal COVID-19 vaccine planning committee.	based on those that can provide a significant number of vaccinations to the target populations that have been identified. During Phase 2, enrollment of traditional and non-traditional partners will be the focus. Safety net providers (i.e., Federally Qualified Health Centers, Rural Health Clinics, etc.), pharmacies, long term facilities, and other local healthcare providers will be targeted. Enrollment will be prioritized based on those that can provide a significant number of vaccinations to the target populations identified for this phase. During Phase 3, all other healthcare providers that would like to enroll and can meet the requirements will be added as requested. Enrollment of these providers will occur on a first come first served basis.
Kentucky	https://chfs.ky.gov/agencies/dph /covid19/InitialDraftKentuckyVac cinationPlan.pdf	Kentucky's vaccination planning is a combined state and local responsibility that requires close collaboration between KDPH, Local Health Departments (LHDs) external agencies, and community partners. Kentucky public health has a "shared	The vaccine will be distributed and administered via multiple pathways such as hospitals, medical offices, clinics, local health departments, pharmacies, and other locations. KDPH currently anticipates that independent and community



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		governance" health structure	pharmacies will be a major
		within which both KDPH and	partner in providing vaccine to
		LHDs will play a key role ensuring	those targeted underserved
		a successful COVID-19	areas.
		vaccination campaign. KDPH also	
		stood up a COVID-19 Vaccination	
		Planning Team.	
Louisiana	https://ldh.la.gov/assets/oph/Ce	The Louisiana Department of	During Phase 1, first available
	nter-PHCH/Center-	Health (LDH) Office of Public	COVID-19 vaccine will be
	PH/immunizations/Louisiana_CO	Health (OPH) Pandemic Influenza	prioritized for distribution to
	<u>VID-</u>	and Severe Respiratory Pathogen	large provider settings with high
	19 Vaccination Playbook V1 10	Plan was finalized on March 1,	numbers of Tier 1a personnel,
	<u>16_20.pdf</u>	2020. Details of the	and provider recruitment and
		organizational structure are in	enrollment activities will
		that overarching plan. LDH OPH is	primarily focus on vaccination
		the lead agency for pandemic	providers currently practicing at
		influenza and severe respiratory	healthcare facilities, such as
		pathogen response within	hospitals, and congregate care
		Louisiana. The State Health	setting facilities, such as nursing
		Officer (SHO) holds the ultimate	homes. If the initial supply of
		health authority in Louisiana to	vaccine is inadequate to cover all
		declare and cease a Public Health	hospitals, it is proposed that the
		Emergency. The SHO will also	vaccine be distributed to various
		control any subsequent actions,	hospitals based on their COVID-
		restrictions, re-openings, or	19 hospital census.
		guidance based on additional	
		guidance from the CDC at the	
		time of the event.	
Maine	https://www.maine.gov/dhhs/m	The Maine Center for Disease	Maine anticipates enrolling all 37
	ecdc/infectious-	Control and Prevention (Maine	Maine hospitals as COVID-19
	disease/immunization/document	CDC) serves as the State's public	Vaccine Provider sites as a
	s/covid-19-vaccination-plan-	health agency. Its work on a	priority for Phase 1. Long-term
	maine-interim-draft.pdf	COVID-19 vaccine plan and	care facilities will also be



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		implementation is being supported by the Maine Department of Health and Human Services (DHHS) and other key Departments such as Education and Corrections. Governor Mills and her leadership team will make key policy and operational decisions.	prioritized for Phase 1 vaccination efforts. Pharmacy sites will be used as a mechanism to reach long-term care facilities unable to meet the COVID-19 enrollment requirements during Phase 1 and the general public for subsequent phases. Vaccination settings in Phase 1 will likely include closed PODs in the healthcare settings for highest priority healthcare workers, closed PODs and/or strike teams at long term care facilities and closed PODs/ strike teams for highest priority critical infrastructure. Occupational health settings for large employers and FQHCs are planned for Phase 2. Urgent Care Clinics are also planned for enrollment.
Maryland	https://phpa.health.maryland.go v/Documents/10.19.2020 Maryl and COVID- 19 Vaccination Plan CDCwm.pd <u>f</u>	The MDH Center for Immunization (CFI) will lead the operational aspects of the plan implementation and the MDH Office of Preparedness and Response (OP&R) will assume planning and coordination and logistical responsibilities, with other MDH programs and	MDH is currently recruiting and enrolling healthcare providers (HCPs), local health departments (LHDs), employee occupational health and pharmacists in Maryland's Vaccine Program Immunization Information System (ImmuNet) to ensure that there will be sufficient
		agencies, including MEMA, MIEMSS, MSP and others, taking	vaccinators throughout the state. Providers in rural areas, hospital



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		on roles and responsibilities as the operational needs evolve.	settings, occupational health for essential employees, and those who provide care for seniors will be heavily recruited in order to serve those respective populations.
Massachusetts	https://www.mass.gov/doc/mass achusetts-interim-draft- plan/download	Massachusetts has a decentralized public health system, with each of its 351 cities and towns having its own governing body and health board with authority to provide public health services to its residents. The Bureau of Infectious Disease and Laboratory Sciences (BIDLS) Immunization Division is the lead for COVID-19 vaccination planning, distribution, and implementation efforts hereinafter referred to as Massachusetts COVID-19 Vaccination Program (MCVP). A COVID-19 Vaccine Advisory Group has also been established comprised of medical professionals, public health experts, elected officials, community leaders and infectious disease specialists.	The first available doses will be made available to hospitals, long- term care (LTC), Community Health Centers (CHC), and adult primary care provider sites. MDPH is developing engagement strategies with key partners in support of the vaccination strategy for critical populations. Key partners include, but are not limited to: Community-based organizations; Community health centers; Correctional facilities; Councils on Aging; Shelters serving vulnerable populations; Local education authorities; 24/7 congregate care settings; Higher education institutions; Long term care facilities; Acute Care Hospitals; Meals programs; Pharmacies; Substance use disorder treatment programs; Mental and Behavioral Health treatment programs; Urgent care clinics
Michigan	https://www.michigan.gov/docu ments/coronavirus/COVID-	The Division of Immunization is one of 4 Divisions within the	Phase 1 Provider COVID Registration will be tiered across



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	19 Vaccination Plan for Michig	Bureau of Infection Disease	several weeks and broader than
	an_InterimDraft10162020_70559	Prevention but temporarily	those who will be part of Phase 1
	<u>8_7.pdf</u>	reporting to the State	Vaccine Distribution. Registration
		Epidemiologist within the Bureau	announcements have been sent
		of Epidemiology and Population	to Local Health Departments,
		Health. Each of these Bureaus	Hospitals including Michigan's
		report to the Chief Deputy for	State Hospitals. This will be
		Health/State Chief Medical	followed with outreach to Long
		Executive. The Immunization	Term Care Facilities, and then
		Division works closely with the	Pharmacies. Remaining Provider
		Communicable Disease Division	COVID Registration (Phase 2 and
		and partner on outbreak control	Phase 3) - Following the
		activities. The Division of	registration of Phase 1 providers,
		Immunization has two sections:	recruitment for remaining
		The Outreach and Education	providers will be made via the
		Section and the Assessment and	MDHHS Health Alert Network,
		Local Support Section.	through provider associations
			MDHHS Health Alert Network
			and through provider
			associations (example: Michigan
			State Medical Society, Michigan
			Pharmacy Association, Long Term
			Care Facility organizations,
			others) and to existing registered
			MCIR providers including VFC
			providers. Non-traditional
			vaccine providers and clinic sites
			will be assessed to determine
			vaccine administration capacity.
			This may include COVID-19
			testing sites, school-based health
			centers (some health centers
			remain open even though the



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			school is doing virtual learning),
			urgent cares, etc.
Minnesota	Executive Summary Draft	Not detailed.	Minnesota Department of Health
	released		website houses a survey that
			providers can complete to
	https://www.health.state.mn.us/		indicate their interest in enrolling
	diseases/coronavirus/vaxplansu		in the COVID-19 vaccine
	<u>mm.pdf</u>		program. Data from the survey
			will be used to prioritize which
			providers to engage first.
			Minnesota will use layered
			mapping techniques to ensure
			that there is a good geographic
			match between priority
			populations and enrolled
			providers receiving initial doses
			of vaccine.
Mississippi	http://www.msdh.state.ms.us/m	MSDH is a centralized public	MSDH is and will continue to
	sdhsite/index.cfm/14,11290,71,9	health agency with health	reach out to pharmacies to enroll
	75,pdf/COVID-	department clinics in 81 of the 82	in the MSDH effort in Phase I.
	19_Vaccination_plan.pdf	counties. The state is divided into	During Phase I, MSDH will focus
		three public health regions each	on closed point-of-dispensing
		having a Regional Health Officer,	(CPOD) settings that allow for the
		a Regional Administrator, a Chief	maximum number of people to
		Nurse, and other regional	be vaccinated while maintaining
		program staff who direct	social distancing and other
		activities in all of the local health	infection control procedures
		departments in the counties	(e.g., large hospitals and satellite,
		within the Regions. MSDH has	temporary, or off-site settings).
		developed an Incident Command	MSDH will adapt to the increase
		Vaccination Structure for Vaccine	in COVID-19 vaccine supply levels
		Planning and Response to	by administering vaccine through
			public health sites (mobile clinics,



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		provide the additional levels of	Federally Qualified Health
		support and responsibilities.	Centers [FQHCs], RHCs, public
			health departments,
			temporary/off-site clinics).
Missouri	https://health.mo.gov/living/heal	The Missouri Department of	Once the details of initial vaccine
	thcondiseases/communicable/no	Health and Senior Services	receipt are known (vaccine type,
	vel-coronavirus/pdf/mo-covid-	(DHSS) charged Bureau of	potential arrival date, number of
	<u>19-vax-plan.pdf</u>	Immunizations Chief Jennifer	doses, etc.), the SIT will use the
		VanBooven, MPH, MA, to	population sequencing tiers in
		develop a statewide vaccination	Section 4 and the notification
		plan. DHSS established the	details to determine initial
		Missouri Interagency COVID-19	delivery sites. For Phase 1,
		Vaccination Planning Team. The	Missouri plans to collaborate
		majority of the efforts have been	with healthcare systems,
		transitioned from initial planning	pharmacies, and community
		to implementation. The State	partners to vaccinate long-term
		Implementation Team (SIT). SIT is	care facility staff and other
		responsible for overseeing and	healthcare workers. During Phase
		implementing the effective	3, the intention is federally
		deployment of Missouri's COVID-	qualified health centers, rural
		19 vaccination plan and providing	health clinics, private providers,
		critical services, such as IT	and pharmacies take on the
		support, vaccine distribution	majority of the vaccination effort
		planning, and sharing of best	for most adults in their areas.
		practices between Regional	
		Implementation Teams (RIT).	
Montana	https://dphhs.mt.gov/Portals/85/	The State of Montana's plan	The Immunization Program is
	Documents/Coronavirus/Montan	recognizes the importance of this	obtaining primary contacts and
	aCOVID-	collaborative response and is	emails for all potential Phase 1
	19VaccinationPlanInterimDRAFT.	establishing two key advisory	COVID19 vaccine providers
	pdf	groups that will guide the	identified as having the ability to
		effective vaccination effort. The	reach Phase 1 critical
		operational hub of this effort will	populations. The Immunization



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Nebraska	State Plan http://dhhs.ne.gov/Documents/C OVID-19-Vaccination-Plan.pdf	Who is in Charge be located in DPHHS's Immunization Section in the Communicable Disease Control and Prevention Bureau (CDCPB), which has historically been the operational center of other major immunization and communicable disease responses in the state. NDHHS is headed by a Chief Executive Officer (CEO) who is appointed by and reports to the Governor. The CEO supervises the Directors of each of the five divisions within NDHHS: Public Health, Children and Family Services, Behavioral Health, Medicaid and Long Term Care, and Developmental Disabilities, as well as Operations and Incident Command. The Incident Commander oversees the Preparedness section, and is acting as the Point of Contact for the Nebraska COVID-19 response.	Program will prioritize processing Phase 1 enrollments initially and progress to providers in other phases as the vaccination effort develops. Phase 1 – Current Vaccine for Children (VFC) partners already connected to NESIIS for ordering vaccine and reporting data, and those able to administer vaccine in closed setting specific to Phase 1: Local Health Departments; FQHCs, Community Based Clinics, Tribal Healthcare o Hospitals - closed settings. Phase 2 – NDHHS and local health departments will adjust to an increase in COVID-19 vaccine supply and expand provider networks, increasing to partner with: Pharmacies, doctor's
Nevada	https://nvhealthresponse.nv.gov	Nevada's Chief Medical Officer or designee provides direction for	offices, Urgent Care clinics; Public health sites such as mobile clinics, public health clinics, temporary /off-site clinics. COVID-19 Vaccination Program enrollment will begin with the
	content/uploads/2020/10/COVID -19-Vaccination-Program-	the state's immunization program. NSIP will order, store,	state's hospitals and other self- prophylactic organizations and



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	Nevadas-Playbook-for-Statewide-	distribute, track, administer	progress to community POD
	Operations.pdf	operations, and provide guidance	organizers, FQHCs, RHCs,
		for the COVID-19 Vaccination	individual doctors' offices and so
		Program in Nevada. NSIP will	forth. NSIP partnerships with
		communicate through	acute care and critical access
		established chain-of-command	hospitals will be key to
		with the internal planning and	vaccinating Phase 1 populations
		coordination team. Nevada PHP	in rural/frontier counties.
		manages all Point of Dispensing	
		(POD) activities in Nevada's	
		rural/frontier counties. Carson	
		City Health and Human Services	
		(CCHHS) manages the Quad	
		Counties POD activities (covering	
		Carson City, Storey, Lyon, and	
		Douglas Counties). Washoe	
		County Health District (WCHD)	
		manages POD activities for	
		Washoe County. Southern	
		Nevada Health District (SNHD)	
		manages POD activities for Clark	
		County. State personnel will	
		closely monitor activities at the	
		local level to ensure the COVID-	
		19 Vaccination Program is	
		implemented statewide in	
		adherence with federal guidance	
		and requirements, and that there	
		is equitable access to COVID-19	
		vaccination across all areas.	
New Hampshire	Not publicly released.	Not publicly released.	Not publicly released.



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New Jersey	https://www.state.nj.us/health/c	NJDOH has three principal	NJDOH has a robust network of
	d/topics/New%20Jersey%20Inter	branches: Health Systems, Public	federally funded vaccine
	im%20COVID-	Health Services, and Integrated	providers with over 800 VFC
	19%20Vaccination%20Plan%20-	Health, and the cross-cutting	providers and 126 317-Funded
	<u>%2010-26-20%20(1).pdf</u>	Office of Population Health and	Adult Vaccine Program providers.
		Office of the Chief of Staff. The	Initially in advance of Phase 1,
		Vaccination Task Force resides	the DOH is recruiting within the
		within the NJDOH Public Health	following provider types among
		Services Branch. Representation	those currently enrolled as 317-
		from across state agencies and	Funded providers: local health
		from the Office of the Governor	departments; acute care
		are incorporated into the work	hospitals; community health
		group structure for COVID-19	centers; pharmacies.
		vaccination planning and	
		implementation. Also	During Phase 1, PODS will include
		incorporated formally or	acute care hospitals, Local
		consultatively are statewide,	Information Network
		regional, county, and local	Communications System (LINCS)
		strategic and tactical partners.	agencies, Local Health
		Advisory entities are also	Departments (LHDs), retail
		engaged in planning and will be	pharmacies, Federally Qualified
		pivotal to implementation.	Health Centers (FQHCs), and
			other safe, familiar, and
			convenient locations. At scale,
			this will expand to static and
			mobile urgent care sites, large
			primary care clinics, and
			physician practices.
New Mexico	https://cv.nmhealth.org/wp-	NMDOH is led by a Governor-	During Phase 1, vaccines will be
	content/uploads/2020/10/10.19.	appointed Cabinet Secretary.	primarily distributed in closed
	20-New-Mexico-Preliminary-	NMDOH is a centralized	"point of dispensing" (POD)
	COVID-vaccine-plan-ID.pdf	statewide public health system	settings. These may include large
		that coordinates the public	"hub" events to administer



State	State Plan	Who is in Charge	Priority Sites of Immunization
State	State Plan	health response to COVID-19 and is responsible for effectively executing the strategies outlined in this Plan. Two divisions of NMDOH are leading the COVID- 19 Vaccine planning effort: 1) NMDOH's Public Health Division;	hundreds of vaccinations in one day, mobile clinics brought to different locations or targeted clinics in specific settings, such as long-term care facilities. As more vaccine becomes available, NMDOH intends to rely on more
		and 2) The Epidemiology and Response Division is leading surveillance, case investigation, contact tracing, data analytics, research, and reporting efforts.	vaccinators, including smaller public health and other smaller health centers, medical providers, and some pharmacies that could help conduct closed or semi-closed POD events.
New York	https://www.governor.ny.gov/sit es/governor.ny.gov/files/atoms/f iles/NYS_COVID_Vaccination_Pro gram_Book_10.16.20_FINAL.pdf	Management of New York's vaccination program will require a Vaccine Central Command Center (VC3) to oversee all aspects of vaccine delivery, administration, and other operational aspects of the program. Once New York's independent Clinical Advisory Task Force has advised that a COVID-19 vaccine is safe and effective, the vaccine will be distributed and administered throughout New York State. To help guide this process, on September 24 the Governor established a Vaccine Distribution and Implementation Task Force to advise the set up	Phase 1 will consist of a limited supply of COVID-19 vaccine doses available. Vaccines distribution will be tightly controlled and focused on vaccinating identified priority population(s) such as health care workers in workplace settings such as healthcare facilities. Phase 2 will consist of a growing number of vaccine doses available. Vaccine supply will likely be sufficient to meet demands beyond the initial priority population(s) and will be administered to individuals in broader settings such as doctor's offices, retail pharmacies, public health clinics, etc. Phase 3 will consist of a sufficient and/or excess supply of vaccine doses



State	State Plan	Who is in Charge	Priority Sites of Immunization
		and operation of the state's COVID-19 vaccination program.	for the entire population. Vaccines will be administered in all appropriate settings.
North Carolina	https://files.nc.gov/covid/docum ents/NC-COVID-19-Vaccine-Plan- with-Executive-Summary.pdf	The North Carolina DHHS Vaccination Planning Team is responsible for the development of this plan and annexes.	North Carolina will prioritize early outreach, recruitment and enrollment of key providers and agencies who serve populations with high risk of clinical severity and high risk of exposure. The Advisory Committee will help to identify and engage those providers. Enrollment is already underway with local health departments, hospitals and health systems. Relevant stakeholders include hospitals, SNFs, adult care homes, assisted living, group homes, intermediate care facilities, primary and specialty care providers, urgent care clinics, travel clinics, etc. List on page 20.
North Dakota	https://www.health.nd.gov/sites /www/files/documents/COVID% 20Vaccine%20Page/Covid- 19%20Mass%20Vaccination%20P lan.pdf	COVID-19 vaccination planning falls under the planning section of the Unified Command. After approved, most aspects of this plan fall under the Operations Section, within the Disease Control Branch in the Mass Immunization Group. Molly Howell, immunization director for the North Dakota Department	Potential providers to recruit for vaccination include: Hospitals; Clinics, including rural health clinic and federally qualified health centers; LPH departments; Pharmacies; LTCs; Correctional facilities; Group Homes; University health centers; Occupational health; Emergency Medical Services; Mass



State	State Plan	Who is in Charge	Priority Sites of Immunization
		of Health (NDDoH), is the lead for the Mass Immunization Group. The state warehouse falls under Logistics. The Joint Information System will be responsible for all communications. See Appendix B for the ND Unified Command Organizational Chart.	vaccinators; Dialysis Centers; Indian Health Services (IHS) and/or tribal health.
Ohio	https://www.scribd.com/docume nt/480862525/Ohio-COVID-19- Vaccination-Draft-Plan-Final- DRAFT#from_embed	Governor DeWine assembled a Pandemic Response and Recovery Leadership Team led by Adjutant General John C. Harris and Interim Director of the Department of Health, Lance Himes who, in turn, report to the Governor's Office. Within this Pandemic Response Leadership Team, there is a dedicated organizational structure for vaccine readiness activities.	Provider types are predetermined per federal guidance. Providers and settings will be determined and enrolled based on their eligibility and ability to safely and effectively administer the COVID-19 vaccine. This approach will take provider characteristics into account as they relate to location, throughput, storage and handling capabilities, and access to vulnerable populations.
Oklahoma	https://coronavirus.health.ok.gov /sites/g/files/gmc786/f/state_of_ oklahoma_covid- 19_vaccination_plan.pdf	In Oklahoma, the Commissioner of Health reports directly to the Governor and his cabinet secretary. The Commissioner is the leader of a centralized public health agency which covers 75 of the 77 counties in Oklahoma. The Commissioner is responsible for ensuring Oklahoma has a plan for receiving and administering COVID-19 vaccine in collaboration with tribal partners,	Over 515 pandemic providers including LHDs, RHCs, FQHCs, hospitals and others enrolled with Immunization Service before CDC released its provider enrollment forms. For phase 1, Oklahoma will be using local County Health Departments to administer state allocated vaccine to LTC and public health staff through closed PODs and will work with partners to



State	State Plan	Who is in Charge	Priority Sites of Immunization
		independent/urban public health	coordinate vaccine to tribally ran
		departments, federal entities and	LTC and public health programs.
		private providers across the	Later, Oklahoma will reach out to
		state. In addition, a Core Planning	large hospitals to administer
		Team was established in early	vaccine to their Health Care
		September.	workers providing direct in
			patient care to COVID patients.
Oregon	https://www.oregon.gov/oha/co	The Oregon Immunization	The Oregon Immunization
	vid19/Documents/COVID-19-	Program, the Health Security	Program in the process of
	Vaccination-Plan-Oregon.pdf	Preparedness and Response	developing an online enrollment
		program, and Acute and	system that will capture the data
		Communicable Disease	defined in the CDC COVID-19
		Prevention programs comprise	Provider Agreement forms.
		much of the Vaccine Planning	Providers will enroll with OR
		Unit Functional Organization	ALERT IIS first, then enroll to
		chart. The Oregon Immunization	become a COVID-19 vaccine
		Program (OIP), part of the OHA	provider. Each application will be
		Public Health Division's Center	reviewed and prioritized for
		for Public Health Practice (CPHP),	enrollment according to the
		works to reduce the incidence of	provider's ability to reach target
		vaccine-preventable disease in	populations.
		Oregon. The COVID-19 Response	
		and Recovery Unit (CRRU) is a	
		temporary division combining the	
		expertise of two state agencies –	
		the health knowledge of the	
		Oregon Health Authority (OHA)	
		and the social service delivery of	
		the Oregon Department of	
		Human Services (ODHS). The	
		Health Security, Preparedness	
		and Response program (HSPR) is	
		working in conjunction with the	



State	State Plan	Who is in Charge	Priority Sites of Immunization
		Vaccine Planning Unit by providing subject matter expertise in the areas of medical countermeasures, preparedness exercises, response, medical surge, and risk communications.	
Pennsylvania	Plan not released Executive summary: <u>https://www.health.pa.gov/topic</u> <u>s/Documents/Programs/Immuniz</u> <u>ations/Pennsylvania%20COVID-</u> <u>19%20Vaccination%20Plan%20Ex</u> <u>ecutive%20Summary.pdf</u>	Additional details not yet released. Utilizing the public and private partnerships established in the commonwealth will greatly increase the effectiveness of vaccine distribution.	Additional details not yet released. Phase 1 is currently under way and focuses on hospitals, Federally Qualified Health Centers, County and Municipal Health Departments, and DOH State Health Centers. Phases 2 and 3 will be expanded to existing Vaccines for Children (VFC) and nonVFC providers and pharmacies throughout the commonwealth.
Rhode Island	https://www.wpri.com/wp- content/uploads/sites/23/2020/1 0/RI-COVID-19-Vaccination-Plan- Interim-Draft.10.16.2020.pdf	Rhode Island is currently engaged in a whole-of-government response to COVID-19 in the state. Response elements are organized by function, and coordination is largely managed by the Rhode Island Governor's Office, in close partnership with the Rhode Island Department of Health and Rhode Island National Guard.	All licensed healthcare providers authorized to administer vaccine are eligible for enrollment in Rhode Island's State-Supplied Vaccine (SSV) program to access both child and adult routine vaccines, with the exception of shingles vaccine. RIDOH's Immunization Program is currently working to enroll additional providers, particularly those who serve critical population groups (e.g., primary



State	State Plan	Who is in Charge	Priority Sites of Immunization
			and specialty care providers whose patients are over the age of 65).
South Carolina	https://scdhec.gov/covid19/covi d-19-vaccination	 the State has established a Unified Command Group (UCG) to coordinate and unify response functions (Planning, Operations, Logistics, and Finance). The Unified Command Group will consist of the following: Director, SC Department of Health and Environmental Control (DHEC) Director, SC Emergency Management Division (SCEMD) The Adjutant General The SC State Epidemiologist 	South Carolina is looking at recruiting the following entities to become an enrolled COVID-19 Vaccine Provider: In-patient healthcare facilities; Outpatient healthcare facilities (bases on new guidance); Long Term Care Facilities (LTCFs) to include nursing homes, assisted living, independent living, and skilled nursing facilities; Critical infrastructure employers. Recently, South Carolina surveyed statewide healthcare providers to engage interest in providing COVID-19 vaccines. Of the 387 providers responding to the survey, 310 providers (or 80.1%) indicated an interest in participating in the vaccination program. These providers represent: Commercial vaccination service provider; Correction/detention health services; Community Health Centers (non-federally qualified health center, non-rural health clinic); Hospitals; LTCF: Community Residential Care



State	State Plan	Who is in Charge	Priority Sites of Immunization
			(CRC); LTCF: Nursing Care Facility/Nursing Home (NCF); Medical Practices including family medicine, OB/GYN, pediatrics, and specialty; Pharmacies including chain and independent; Public Health Providers including federally qualified health centers and public health clinics; Occupational Health Centers; Student Health Centers; Urgent
South Dakota	Not publicly released.	Not publicly released.	Care Centers. Not publicly released.
Tennessee	https://www.tn.gov/content/da m/tn/health/documents/cedep/n ovel-coronavirus/COVID- 19 Vaccination Plan.pdf	The Tennessee Department of Health is led by Dr. Lisa Piercey, Commissioner of Health, who reports directly to Governor Bill Lee. The TDH Executive Leadership Team consists of the Chief of Staff, the State Chief Medical Officer, Deputy Commissioner for Population Health, and the Deputy Commissioner for Operations.	VPDIP's first priority is to enroll hospitals with emergency departments and intensive care units that would see the highest acuity patients. Enrollment will then expand to include all hospitals in the state, so that they may provide vaccine to qualifying staff. Our next priority is to ensure all health departments have completed the PA and are ready to receive vaccines, and then we will focus on pharmacies, especially those in rural areas that do not have hospitals or other opportunities to access vaccines outside of the health departments. Once



State	State Plan	Who is in Charge	Priority Sites of Immunization
			hospitals and pharmacies are onboarded, we will begin focusing on large employers, urgent care clinics, and community providers that will be able to reach additional individuals within these priority populations.
Texas	https://www.kxan.com/wp- content/uploads/sites/40/2020/1 0/Texas-Vaccine-Plan-10-16- 2020-DRAFT-CDC-Submission.pdf	The Texas Department of State Health Services (DSHS) will utilize an internal COVID-19 vaccine planning and coordination team gathered from across the agency, including the Immunization Program. This team will be composed of executive staff, existing immunizations staff, other DSHS staff temporarily assigned to immunizations, and temporary/contract employees. Please see Appendix 1 for COVID- 19 Organizational Chart.	Texas will prioritize enrollment activities for vaccination providers and settings who will administer COVID-19 vaccine to vulnerable and frontline populations of focus for Phase 1, and considering those who live in remote, rural areas and who may have difficulty accessing vaccination services. Allocations will be equitable among geography and facility types. Simultaneously, Texas will develop operational procedures for any temporary or mobile clinics planned for Phase 2. During Phase 2, Texas expects to administer vaccine through: Commercial and private sector partners (pharmacies, doctors' offices, clinics); Public health sites (mobile clinics, Federally Qualified Health Centers [FQHCs], RHCs, public health clinics, temporary/off-site clinics);



State	State Plan	Who is in Charge	Priority Sites of Immunization
			Specialized vaccine teams to target areas with limited access in coordination with local and regional leadership.
Utah	Plan not released Presentation overview <u>https://le.utah.gov/interim/2020</u> /pdf/00004190.pdf	Additional details not yet released. Utah has been divided into multiple jurisdictions: Local Health Departments; Health Systems; Indian Health Facilities; Statewide Coordination	Additional details not yet released. Facilities with the capacity to administer vaccines will be enrolled under each phase/wave under their local health districts: LTCF, Assisted living facilities, skilled nursing facilities; Healthcare providers (e.g., Pediatrics, family & internal medicine, OB/GYN); Local/regional pharmacies (not enrolled with federal agreements)
Vermont	https://www.healthvermont.gov/ sites/default/files/documents/pd f/Vermont%20Jurisdictional%20C OVID- 19%20Vaccination%20Plan_Interi m%20Draft.10.21.2020.pdf	The VDH is a centralized public health organization that operates as the only governmental public health organization in the State of Vermont. The leaders for each of the 12 Local Health Offices participate in monthly expanded team meetings and are actively involved in the work of the currently activated Health Operations Center. In addition, the State Emergency Operations Center coordinates all other state level assistance to be provided	Vermont will prioritize enrollment in the following order to reach the critical population groups first: Hospitals; Vermont Department of Health; Pharmacies; Long Term Care Facilities; Primary Care Practices; VNA and Home Health Agencies; Vermont Department of Corrections (if indicated)



State	State Plan	Who is in Charge	Priority Sites of Immunization
		during this effort including	
		logistical needs such as transport,	
		security, storage, procurement,	
		personnel to support the work of	
		the Health Department, and are a	
		direct link to the Emergency	
		Management Directors in each	
		city/town. Emergency managers	
		in each town will have input into	
		planning. Also, a COVID-19	
		Vaccine Implementation Advisory	
		Committee is being formed	
		which will include wide	
		representation from the Crisis	
		Standards of Care Group and	
		those who serve populations at	
		greatest risk for COVID-19.	
Virginia	https://www.vdh.virginia.gov/co	The Virginia Department of	Types of provider groups that will
	ntent/uploads/sites/11/2020/10/	Health consists of 33 local health	be targeted include, but are not
	DRAFT-Virginia-COVID-19-	districts, with each health district	limited to: Large hospitals and
	Vaccine-Campaign-Plan-Version-	supporting one or more local	health systems; Commercial
	<u>1.1.pdf</u>	jurisdictions. These local health	partners* (e.g., pharmacies);
		districts report to the State	Long Term Care Facilities;
		Health Commissioner through	Correctional Facilities; Mobile
		the Deputy Commissioner for	vaccination providers;
		Community Health Services.	Occupational health settings for
		Additionally, there are two health	large employers; Community
		districts (Fairfax and Arlington)	Health Centers (including
		that are locally funded and	Federally Qualified Health
		operated, and not part of VDH.	Centers and Rural Health
		Virginia's local health districts	Centers); Free-Standing
		work closely with the localities	Emergency Departments and
		that they support and include	Walk-in Clinics; Doctor's Offices;



State	State Plan	Who is in Charge	Priority Sites of Immunization
		local health departments for those jurisdictions. For preparedness and response purposes, the VDH has further organized the 35 health districts into five regions. Each region has a regional team consisting of an Emergency Coordinator, an Epidemiologist, and a Public Information Officer	College and University Student Health Clinics; Specialty clinics, including dialysis centers; Emergency Medical Services (EMS) Medical Directors; In- home care providers
Washington	https://www.doh.wa.gov/Portals /1/Documents/1600/coronavirus /WA-COVID-19-Vaccination- Plan.pdf	The Washington State Department of Health has established an internal COVID-19 Vaccine Planning and Coordination Team within the state's COVID-19 response structure, which is guided by the State Health Officer, Secretary of Health, and Deputy Secretary for COVID-19 Response. This team is under the direction of the Deputy Secretary for COVID-19 Response, and includes representatives from across the agency	The provider types and settings that will administer first available COVID-19 vaccine will be high- throughput locations where those groups recommended for vaccination can receive the vaccine. This is anticipated to be large health care facilities and/or mass vaccination points of dispensing (PODs) and reach health care workers, first responders, essential workers, and adult residential care facilities for the first available vaccine doses. Using the allocation framework in Section 4, the department is engaging providers through surveys, workgroups, and meetings, including consultation or collaboration with the Washington State Hospital Association (WSHA), health care



State	State Plan	Who is in Charge	Priority Sites of Immunization
			coalitions, health care worker and employee labor unions, the Washington State Pharmacy Association, the Washington State Medical Association (WSMA), long-term care facilities, Washington State Vaccine Science Advisory Workgroup, the Vaccine Advisory Committee, tribal nations and organizations, and local governments.
West Virginia	https://dhhr.wv.gov/COVID- 19/Documents/vaccineplan.pdf	e. The West Virginia Department of Health and Human Resources (WVDHHR) has developed the West Virginia COVID-19 Vaccination Program plan. In accordance with the WV Public Health All Hazards Threat Response Plan, an incident command system, known as WVDHHR Health Command, has been established for mobilization of the WVDHHR's COVID-19 response. In addition, several working groups have been established to support the planning of robust COVID-19 Vaccination Program.	Current recruitment efforts are focused on engaging vaccination providers that will be administering the COVID-19 Vaccine during Phase 1. These are the agencies that are best positioned to vaccinate the healthcare and critical workforce rapidly and efficiently and will include: Health systems/Hospitals; Local Health Departments; Long-term care facilities; Free clinics; Federally Qualified Health Centers; Pharmacies. If a specific need or location is identified to support the direct immunization of a specific critical population additional sites may be recruited from the list: Pharmacies; Outpatient facilities;



State	State Plan	Who is in Charge	Priority Sites of Immunization
			Occupational Health Clinics; Long-term care facilities; School based health clinics; Private provider offices; Congregate settings; Colleges and Universities
Wisconsin	https://www.dhs.wisconsin.gov/ publications/p02813a.pdf	DHS is within the Executive Branch of the Governor's Office, and has nine Divisions and Offices. The DHS COVID-19 response is embedded within a state-wide response structure. The response is governed by a Policy Group with representatives from DHS, Department of Administration, Wisconsin Emergency Management, Wisconsin National Guard, and the Governor's Office.	Health care providers, pharmacies, correctional facilities/vendors, homeless shelters, community-based organizations, Medicaid recipients. Pharmacists are anticipated to be significant players particularly in phase 3.
Wyoming	https://health.wyo.gov/wp- content/uploads/2020/10/Interi m-Draft-WDH-COVID-19- Vaccination-Plan10-16-20.pdf	The WDH has four operating divisions: Aging, Behavioral Health, Health Care Financing, and Public Health. The Public Health Division (PHD) has primary responsibility for coordinating development of the Wyoming COVID-19 Vaccination Plan. The Immunization Unit (Unit), located within the PHD, is responsible for routine distribution of all publicly- purchased vaccines in Wyoming	Most pharmacies associated or connected to national chains will receive COVID-19 vaccine allocations directly from CDC when vaccine doses increase. CVS and Walgreens have also been contracted through the CDC to provide vaccinations to residents of long-term care and assisted living facilities. Chain pharmacies and independent pharmacies could also be identified as early vaccine providers by PHNOs and



State	State Plan	Who is in Charge	Priority Sites of Immunization
		to providers enrolled in the Public Vaccine Programs. In addition, an internal COVID-19 Vaccination Team has been assembled to develop the WDH COVID-19 Vaccination Plan.	CHDs. National chain pharmacies will likely receive shipments directly from nationally contracted vaccine depots or distributors in Phase 2. As vaccine doses increase, pharmacies will be valuable in assisting with vaccination of the general public. During Phase 3 vaccines will be available to all people who are recommended to be vaccinated. Vaccine will be available to all enrolled COVID-19 vaccination providers and ordering will be based on provider capacity and need.